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Subject: Proposal XX
Date: Tuesday, September 23, 2025 5:57:34 PM

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Members of the committee: I've read the recommendations under XX and consider them weak sauce at best. Existing XX recommendations such as state purchase of PM software are (relatively speaking) laughable as ways to significantly reduce project cost and delays.

In my view, the state must have project design and engineering capacity in-house in order to bring standardized design, common purchasing options and institutional experience to new transit projects. Without it, agencies must rely on ad-hoc consulting contracts that typically bill at 3x the hourly rate of in-house labor. Plus, there is no increase of institutional memory. There is no standardization. There is no bulk purchase capability. No successful country uses contractors the way this country does. And we wonder why our results are different.

For the love of all that is more efficient and cost effective, please restore in-house capacity as a recommendation.

Best regards,

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